

| <b>Analysis of Pressures/Savings</b>  | Estimate<br>23/24<br>£m | Estimate<br>24/25<br>£m | Estimate<br>25/26<br>£m | Estimate<br>26/27<br>£m |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Savings</b>  |                         |                         |                         |                         |
| Housing Related Support - reduced demand  | (0.072)                 | (0.065)                 | (0.059)                 | (0.059)                 |
| Children Placements - reduction in residential and independent fostering placements | (0.288)                 | (0.576)                 | (0.864)                 | (1.152)                 |
| Children Placements - ending of a complex residential package                       | (0.110)                 | (1.425)                 | (1.425)                 | (1.425)                 |
| Advocacy - reduction in usage   | (0.058)                 | (0.058)                 | (0.058)                 | (0.058)                 |
| Adult Services - reduced running costs  | (0.202)                 | (0.268)                 | (0.347)                 | (0.348)                 |
| Education Services - reduced running costs  | (0.076)                 | (0.068)                 | (0.059)                 | (0.049)                 |
| Children's Services - reduced running costs   | (0.056)                 | (0.059)                 | (0.042)                 | (0.036)                 |
| Concessionary Fares - reduction in contributions                                    | (0.713)                 | (0.548)                 | (0.650)                 | (0.650)                 |
| Operations - reduced postage and telephone usage                                    | (0.067)                 | (0.067)                 | (0.067)                 | (0.067)                 |
| Investment Returns - increased joint venture returns                                | (0.336)                 | (0.588)                 | 0.000                   | 0.0000                  |
| Contingency - release of pension fund contingency following actuary review          | (0.987)                 | (0.987)                 | (0.987)                 | 0.0000                  |
| Superannuation - reduced employer contributions following triennial valuation       | (0.439)                 | (0.448)                 | (0.457)                 | 0.0000                  |
| Waste Disposal - reduction in household waste                                       | (0.118)                 | (0.118)                 | (0.118)                 | (0.118)                 |
| Services - reduced running costs  | (0.015)                 | (0.015)                 | (0.015)                 | (0.015)                 |
| Housing - reduced running costs   | (0.030)                 | (0.030)                 | (0.025)                 | (0.012)                 |
|   | <b>(3.567)</b>          | <b>(5.320)</b>          | <b>(5.173)</b>          | <b>(3.989)</b>          |
| <b>Increased Demand</b>   |                         |                         |                         |                         |
| Adults Packages of Care - increased overall package costs                           | 0.199                   | 0.288                   | 0.275                   | 0.362                   |
| School Transport - increase/changes in routes                                       | 0.318                   | 0.327                   | 0.337                   | 0.347                   |
| Children Placements - increased number and complexity of placements                 | 0.936                   | 0.941                   | 0.932                   | 0.974                   |
| Children's Services - increased numbers of families/children requiring support      | 0.106                   | 0.000                   | 0.000                   | 0.000                   |
| Strengthening Families Team - increase in children needing support                  | 0.684                   | 0.836                   | 0.000                   | 0.000                   |
| Waste Disposal - increased growth with new builds                                   | 0.000                   | 0.000                   | 0.000                   | 0.024                   |
| Waste Disposal - LASPV contract support   | 0.000                   | 0.000                   | 0.000                   | 0.033                   |
| Coroners Service - additional contribution  | 0.048                   | 0.056                   | 0.065                   | 0.066                   |
| Legal Services - increased caseload demand  | 0.108                   | 0.113                   | 0.119                   | 0.121                   |
| Children's legal fees - increased demand and complexity of cases                    | 0.100                   | 0.100                   | 0.100                   | 0.100                   |
| People Services - increase in ANEC support ADASS                                    | 0.010                   | 0.010                   | 0.010                   | 0.010                   |
|   | <b>2.509</b>            | <b>2.671</b>            | <b>1.838</b>            | <b>2.037</b>            |
| <b>Price Inflation</b>  |                         |                         |                         |                         |
| Adults Packages of care - contractual inflation.                                    | 2.401                   | 2.756                   | 2.709                   | 3.776                   |
| Fleet - increased costs of vehicle replacement                                      | 0.102                   | 0.121                   | 0.125                   | 0.125                   |
| Children's Packages of care - contractual inflation.                                | 0.392                   | 0.524                   | 0.612                   | 0.591                   |
| School Transport - contractor inflation   | 0.168                   | 0.173                   | 0.178                   | 0.183                   |
| Waste Disposal - contractor inflation   | 0.248                   | 0.248                   | 0.248                   | 0.248                   |
| Highways - responsive Repairs inflation   | 0.202                   | 0.206                   | 0.210                   | 0.214                   |
| Fleet - fuel inflation  | 0.030                   | 0.030                   | 0.030                   | 0.030                   |
| Environment Agency - levy inflation   | 0.007                   | 0.007                   | 0.007                   | 0.009                   |
| Corporate Landlord - R&M inflation  | 0.115                   | 0.130                   | 0.145                   | 0.160                   |
|   | <b>3.665</b>            | <b>4.195</b>            | <b>4.264</b>            | <b>5.336</b>            |
| <b>Reduced Income</b>   |                         |                         |                         |                         |
| Workforce Development Team - reduced income   | 0.025                   | 0.025                   | 0.025                   | 0.025                   |
| Council Tax - reduction in house building due to Nutrient Neutrality                | 0.321                   | 0.507                   | 0.525                   | 0.540                   |
| Adult Social Care - ending of grant funding   | 0.000                   | 0.379                   | 0.522                   | 0.568                   |
| Library - reduced income during refurbishment                                       | 0.018                   | 0.000                   | 0.000                   | 0.000                   |
| Car Parking - reduction in permits and contract parking                             | 0.047                   | 0.047                   | 0.047                   | 0.047                   |
| Taxi Licensing - reduction in private hire income                                   | 0.031                   | 0.000                   | 0.000                   | 0.000                   |
| Legal Services - reduction in external legal income                                 | 0.051                   | 0.051                   | 0.051                   | 0.051                   |
|   | <b>0.493</b>            | <b>1.009</b>            | <b>1.170</b>            | <b>1.231</b>            |
| <b>Other and Contingencies</b>  |                         |                         |                         |                         |
| People - staffing changes, pensions   | 0.023                   | 0.020                   | 0.025                   | 0.025                   |
| Enjoy Darlington campaign   | 0.050                   | 0.050                   | 0.050                   | 0.050                   |
| Hippodrome - website ticket platform costs  | 0.040                   | 0.000                   | 0.000                   | 0.000                   |
| Outdoor Events - increased security and operational costs                           | 0.033                   | 0.033                   | 0.033                   | 0.033                   |
| Services - staffing changes   | 0.093                   | 0.100                   | 0.103                   | 0.104                   |
| Operations - staffing changes   | 0.027                   | 0.037                   | 0.053                   | 0.055                   |
| Information Systems - additional systems software                                   | 0.032                   | 0.033                   | 0.034                   | 0.036                   |
| ICT - additional mobile data and spam filtering requirements                        | 0.113                   | 0.115                   | 0.116                   | 0.116                   |
| Financing Costs - impact of interest rates increases                                | 0.556                   | 0.680                   | 0.672                   | 0.313                   |
| Revenues & Benefits - staffing changes  | 0.070                   | 0.072                   | 0.076                   | 0.080                   |
| Economic Growth - staffing changes  | 0.010                   | 0.010                   | 0.010                   | 0.010                   |
|   | <b>1.047</b>            | <b>1.151</b>            | <b>1.172</b>            | <b>0.822</b>            |
| <b>Utilities</b>  |                         |                         |                         |                         |
| Utilities - Services  | 0.595                   | 0.595                   | 0.595                   | 0.595                   |
| Utilities - Corporate Landlord  | 1.956                   | 1.956                   | 1.956                   | 1.956                   |
|   | <b>2.551</b>            | <b>2.551</b>            | <b>2.551</b>            | <b>2.551</b>            |
| <b>Pay Award</b>  |                         |                         |                         |                         |
| Pay Award 22/23   | 2.615                   | 2.667                   | 2.721                   | 2.775                   |
| Additional Estimated Pay award 23/24  | 1.255                   | 1.279                   | 1.305                   | 1.331                   |
|   | <b>3.870</b>            | <b>3.946</b>            | <b>4.026</b>            | <b>4.106</b>            |
| <b>Total Net Pressures</b>  | <b>10.568</b>           | <b>10.203</b>           | <b>9.848</b>            | <b>12.094</b>           |